

Contrasting characteristics, as originally defined by authors, of traditional communities of practice and many faculty learning communities.

Faculty Learning Communities (Cox and Richlin, 2004; Cox, 2011) Intentional CoP (McDonald et al., 2012)		Communities of Practice (Wenger et al., 2002; this study) Organic/Nurtured CoP (McDonald et al., 2012)
Learning and development; scholarship; community building	Purpose <i>Why do it?</i>	To cooperatively solve problems and develop best practices through sharing and curation of existing and collaboratively innovated knowledge
Initiated by the institution, usually through a faculty development program; created to address a topic or to serve a cohort of primarily faculty.	Originators <i>Who starts it?</i>	Initiated by a group who discovers shared interests and problems in any domain.
Pre-determined facilitator who structures the program and guides community development	Leadership <i>Formal or Informal?</i>	Informal organization with distributed leadership or coordinators
Defined (usually about 6-15) and determined by a competitive application process; multidisciplinary membership is essential	Membership <i>How is membership determined? How many members are there?</i>	Membership open to all who are interested in the domain; no size limit; may/may not be multidisciplinary depending on domain
Compensation, release-time, or other incentives (e.g., books) in addition to interest	Incentive to Participate <i>Why be a member?</i>	Desire to develop skills and broaden knowledge base
Members expected to meet participation metrics and typically generate a scholarly product	Level of Participation <i>What do members commit to?</i>	Members engage at variable levels depending on available time, relevancy and need for knowledge; scholarship may be generated but is not required
Usually one year	Lifetime <i>How long does it last?</i>	Lifetime undefined with potential for cyclical, recreating initiatives
Formally endorsed, and funded (commonly \$2000/year/FLC or more) as an institutional program	Institutionalized <i>Is it supported by the institution?</i>	May or may not have institutional awareness or funding; does not report to an institutional entity
Topics/tasks established by the institutional director and/or FLC facilitator, commonly with an established curriculum – cognitive learning model is prominent	Programming <i>Who sets the agenda?</i>	Topics/tasks negotiated and prioritized by the membership – situated learning model dominates
SoTL component is important and commonly required for participation	Scholarship of Teaching and Learning (SoTL) <i>Does it lead to scholarly contributions?</i>	May or may not lead to SoTL
Administrative support, establish topics, recruit members, develop member-selection committee, provide incentives as stipends/books, budgeting for events and participant travel to conferences, logistical support for scheduled events, assessment of impact, provide or recruit and train facilitators	Faculty-Development Resources <i>What does it cost in time and money?</i>	Information provided to support coordinators, consult on request, staff participate as a member if interested